



TSMC 2025 Supply Chain Management Forum Presents Awards to Outstanding Suppliers

HSINCHU, Taiwan, R.O.C. – Nov. 26, 2025 - TSMC (TWSE: 2330, NYSE: TSM) held its 2025 Supply Chain Management Forum on November 25, recognizing supplier partners for their many contributions over the past year. TSMC acknowledged its supply chain for their collaboration, which supported the research and development, optimization and capacity expansion of 2-nanometer (2nm) and other advanced process and packaging technologies. These partnerships also facilitated TSMC's global expansion, enabling it to deliver leading technology and manufacturing services to its global customer base.

The forum, themed "Net-zero: Transforming Supply Chains for a Greener Planet," featured a keynote by Dr. Chris Horng-Dar Lin, TSMC Vice President and Chief Information Officer. Dr. Lin discussed using artificial intelligence to achieve operational excellence and sustainable outcomes, promoting an innovative future with shared value. To enhance supplier sustainability efforts and recognize their achievements, TSMC invited award-winning suppliers in green manufacturing to explore energy-saving innovations for next-generation process equipment.

Breakout sessions on information technology, facilities, and advanced packaging we also held to encourage discussion and exchange. Regarding facilities, TSMC rigorously prioritizes construction site safety, integrating contractor safety records as a critical selection criterion. TSMC officially issued its "Construction Site Safety at TSMC" statement, reaffirming safety as the paramount concern for all construction projects. TSMC is committed to establishing stringent separation between construction and supervision, and will deploy international third-party expert teams on-site to review and enhance safety mechanisms across awareness, behavior, and environment. During breakout discussions, our new fab engineering and corporate ESH (Environmental, Safety and Health) managements developed principles for strengthening safety management. As part of this initiative, two suppliers, recognized for Excellent Safety Performance in New Fab Construction at this year's TSMC Excellent Performance Award, were invited to share their safety management experiences. This approach aims to drive continuous improvement in supply chain quality and promote sustainable industrial development.

"It's gratifying to see the outstanding contributions and professionalism our supply chain partners have demonstrated once again, especially in the face of significant challenges." said TSMC Senior Vice President and Deputy Co-COO, Dr. Cliff Hou. "Our close collaboration has been instrumental in maintaining our ability to consistently deliver to customers. Looking ahead, we believe that by staying prepared, agile, and united, we can continue to strengthen supply chain resilience, drive



innovation, and accelerate our net-zero goals. This collective effort ensures consistent quality for future advanced process technologies and contributes to a sustainable future.”

During the event, TSMC Executive Vice President and Co-COO, Y.P. Chyn, Senior Vice President and Deputy Co-COO, Dr. Cliff Hou, and Senior Vice President Lora Ho presented the 2025 TSMC Excellent Performance Awards, recognizing suppliers for their outstanding performance in driving improvements and efficiencies across the supply chain and related industries. This year, the award evaluation placed greater emphasis on performance in construction safety, sustainability, and localization. TSMC also established a standalone award for construction safety performance management, further supporting our safety management principles.

The list of winners of the 2025 TSMC Excellent Performance Award is as follows (in alphabetical order):

- ADVANTEST CORPORATION - Excellent Production Support
- All RING TECH Co.,Ltd. - Excellent Production Support
- Applied Materials, Inc. - Excellent Contribution in Green Manufacturing and Excellent Technology Development and Production Support
- ASAHI KASEI CORPORATION - Excellent Technology Development and Production Support
- ASML - Excellent Contribution in Green Manufacturing and Excellent Production Support
- Austin Commercial, LP. - Excellence in New Fab Construction
- Canon Inc. - Excellent Production Support
- Chang Chun Petrochemical Co., Ltd. - Excellent Production Support
- China Steel Structure Co., Ltd. - Excellence in New Fab Construction
- CSUN / G2C+ Alliance - Excellent Production Support
- DISCO Corporation - Excellent Production Support
- EBARA CORPORATION - Excellent Production Support
- Fu Tsu Construction Co., Ltd. - Excellence in New Fab Construction
- JENTECH PRECISION INDUSTRIAL CO., LTD - Excellent Production Support
- JSR Corporation - Excellent Technology Development and Production Support
- KLA Corporation - Excellent Production Support
- KOKUSAI ELECTRIC - Excellent Production Support
- Lam Research Corporation - Excellent Technology Development and Production Support
- Marketech International Corp. - Excellent Safety Performance in New Fab Construction
- Merck - Excellent Contribution in Green Manufacturing
- Murata Machinery, LTD. - Excellence in New Fab Automation
- Onto Innovation Inc. - Excellent Production Support



- Resonac Corporation - Excellent Technology Development and Production Support
- SCREEN Semiconductor Solutions Co., Ltd.- Excellent Production Support
- Shin-Etsu Handotai Co., Ltd. - Excellent Technology Development and Production Support
- SUMCO CORPORATION - Excellent Contribution in Green Manufacturing and Excellent Production Support
- Sunlit - Excellent Production Support
- Taiwan Puritic Corp. - Excellence in New Fab Construction
- TASA Construction Corporation - Excellent Safety Performance in New Fab Construction
- ULVAC, Inc. - Excellent Production Support

About TSMC

TSMC pioneered the pure-play foundry business model when it was founded in 1987 and has been the world's leading dedicated semiconductor foundry ever since. The Company supports a thriving ecosystem of global customers and partners with the industry's leading process technologies and portfolio of design enablement solutions to unleash innovation for the global semiconductor industry. With global operations spanning Asia, Europe, and North America, TSMC serves as a committed corporate citizen around the world.

TSMC deployed 288 distinct process technologies, and manufactured 11,878 products for 522 customers in 2024 by providing the broadest range of advanced, specialty and advanced packaging technology services. The Company is headquartered in Hsinchu, Taiwan. For more information please visit <https://www.tsmc.com>.

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